

# A Proactive Approach to Inspection Readiness

Harnessing Automated EHS for Safety and Compliance

#### Stephanie Ojeda

Director of Product Management, Life Sciences & Manufacturing AssurX
January 16, 2024



#### Agenda

- Challenges in EHS Incident Management
- Root Cause Analysis: A Deep Dive
- Importance of Standardization
- Benefits of an Automated QMS
- Best Practices for EHS Incident Management
- Integrating Risk Assessment Techniques
- Use Case: Adopting a Proactive Approach to EHS Inspections
- Q&A



#### Hello! I'm Stephanie!

- St. Louis University
  - B.S. in Chemistry
- 15+ years of Quality Management Experience
  - Biotech, Pharma, Medical Device, Food & Beverage, General Manufacturing
- ASQ Certified Quality Auditor
- ISO 13485 Lead Auditor
- Lean Six Sigma Green Belt





#### Poll Time!

## What is your biggest challenge when it comes to EHS Incident Management?

- Lack of timely incident reporting
- Communication breakdowns
- Data discrepancies and inconsistencies
- Resource allocation issues
- Insufficient documentation
- Something else





- Lack of Timely Incident Reporting
  - Perceived Consequences
  - Inadequate Reporting Channels





- Lack of Timely Incident Reporting
  - Perceived Consequences
    - Encourage an open reporting culture, i.e. anonymous reporting
  - Inadequate Reporting Channels
    - Implement user-friendly reporting systems





- Lack of Timely Incident Reporting
- Communication Breakdowns
  - Silos and Departmental Barriers
  - Lack of Standardized Communication Protocols





- Lack of Timely Incident Reporting
- Communication Breakdowns
  - Silos and Departmental Barriers
    - Conduct training to promote cross-functional communication
  - Lack of Standardized Communication Protocols
    - Establish clear guidelines for incident reporting



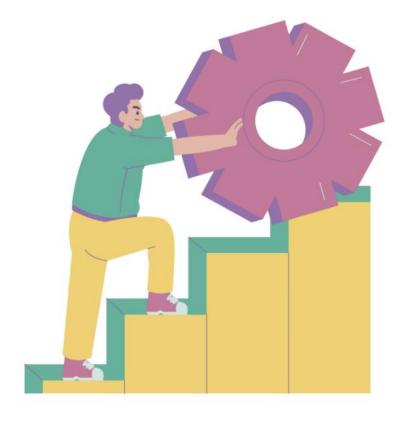


- Lack of Timely Incident Reporting
- Communication Breakdowns
- Data Discrepancies and Inconsistencies
  - Multiple Data Sources
  - Lack of Standardized Data Capture





- Lack of Timely Incident Reporting
- Communication Breakdowns
- Data Discrepancies and Inconsistencies
  - Multiple Data Sources
    - Integrate data sources to create a centralized incident management system
  - Lack of Standardized Data Capture
    - Incorporate validation checks to ensure accuracy





- Lack of Timely Incident Reporting
- Communication Breakdowns
- Data Discrepancies and Inconsistencies
- Resource Allocation Issues
  - Geographical Disparities
  - Competing Priorities



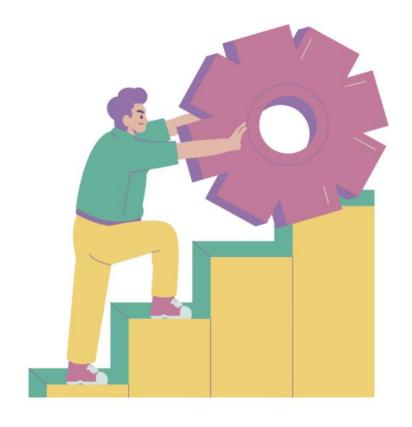


- Lack of Timely Incident Reporting
- Communication Breakdowns
- Data Discrepancies and Inconsistencies
- Resource Allocation Issues
  - Geographical Disparities
    - Improve collaboration and communication channels
  - Competing Priorities
    - Advocate for effective prioritization and planning





- Lack of Timely Incident Reporting
- Communication Breakdowns
- Data Discrepancies and Inconsistencies
- Resource Allocation Issues
- Insufficient Documentation
  - Lack of Comprehensive Incident Details
  - Failure to Capture Root Causes





- Lack of Timely Incident Reporting
- Communication Breakdowns
- Data Discrepancies and Inconsistencies
- Resource Allocation Issues
- Insufficient Documentation
  - Lack of Comprehensive Incident Details
    - Utilize standardized incident reporting systems
  - Failure to Capture Root Causes
    - Highlight the role of documentation in root cause analysis





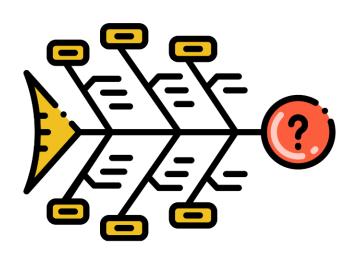
#### Root Cause Analysis: A Deep Dive

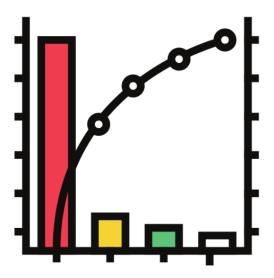




#### Steps in Root Cause Analysis

- Identify the Problem
- Collect Data
- Identify the Root Cause
- Analyze the Root Cause
- Develop Corrective and Preventive Actions



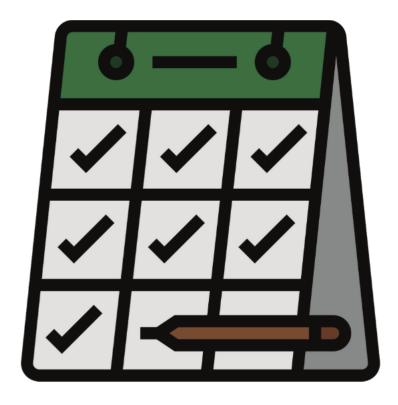






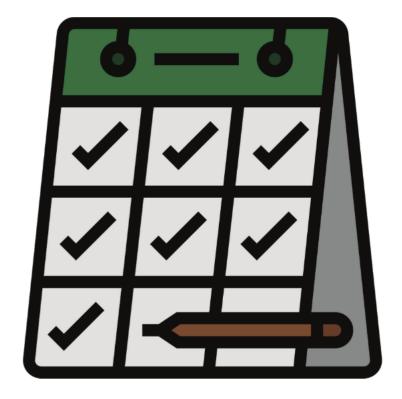


- Consistency in Incident Reporting
  - Uniform data collection
  - Defined incident categories



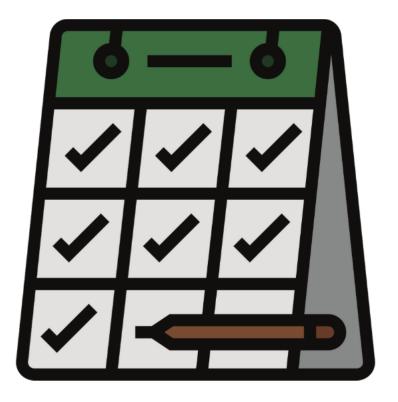


- Consistency in Incident Reporting
- Efficient Communication Across Teams
  - Common language and understanding
  - Cross-functional collaboration





- Consistency in Incident Reporting
- Efficient Communication Across Teams
- Clarity in Roles and Responsibilities
  - Role definition in incident response
  - Role-specific training processes



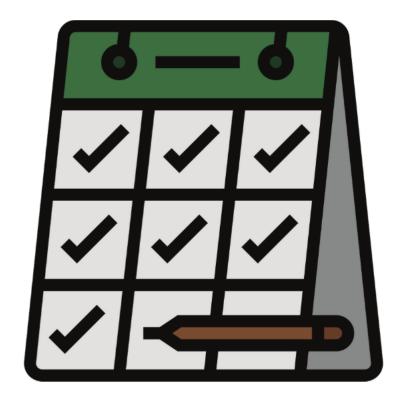


- Consistency in Incident Reporting
- Efficient Communication Across Teams
- Clarity in Roles and Responsibilities
- Reduced Variability in Incident Responses
  - Consistent procedures across incidents
  - Minimized ad hoc decision-making





- Consistency in Incident Reporting
- Efficient Communication Across Teams
- Clarity in Roles and Responsibilities
- Reduced Variability in Incident Responses
- Streamlined Investigation Processes
  - Clear sequence of investigation steps
  - Consistent data collection methods





- Consistency in Incident Reporting
- Efficient Communication Across Teams
- Clarity in Roles and Responsibilities
- Reduced Variability in Incident Responses
- Streamlined Investigation Processes
- Adaptability to Changing Regulations
  - Continuous review and updating
  - Regular training on updated procedures





- Consistency in Incident Reporting
- Efficient Communication Across Teams
- Clarity in Roles and Responsibilities
- Reduced Variability in Incident Responses
- Streamlined Investigation Processes
- Adaptability to Changing Regulations
- Enhanced Data Integrity
  - Consistent information format
  - Unified data storage and retrieval





#### Poll Time!

## How are you currently managing your EHS Incidents?

- Paper-based/File-based
- Automated QMS
- Homegrown solution
- Other





# What is Quality Management System (QMS) Software?

- An electronic Quality Management System (eQMS) helps companies streamline and automate their quality management processes
- Serves as a centralized repository for managing quality-related data, documentation, and workflows
- Key features of an eQMS:
  - Document Management
  - EHS Incident Management
  - Training Management
  - Corrective & Preventive Actions
  - Non-Conformance Management

- Audit Management
- Risk Management
- Supplier Management
- Reporting & Analytics



#### Benefits of an Automated QMS

- Organization & Accessibility
  - Documents, training files, and other electronic records are stored in a centralized location
  - Improved document traceability
  - Control access to sensitive documents and information as needed

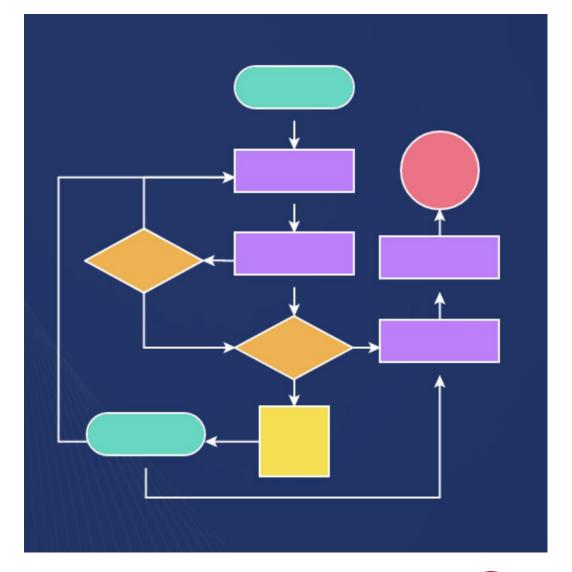




#### Benefits of an Automated QMS

#### Automation Potential

- Increase efficiency through elimination of manual and repetitive tasks
- Improve real-time insights, allowing for ability to make informed decisions quickly
- Increase competitive advantage through improvement of efficiencies and responsiveness to issues and potential risks





#### Benefits of an Automated QMS

#### Metrics & KPI Reporting

- Utilize your data in a powerful way by generating charts, graphs, reports
- Streamlined access to real-time and historical data, enabling data-driven decision making
- Establish alerts and notifications based on user-defined quality metrics





- Employee Training and Awareness Programs
  - Regular training sessions
  - Integration of EHS in onboarding programs





- Employee Training and Awareness Programs
- Establishment of Key Performance Indicators (KPIs)
  - Define quantifiable metrics (i.e. # of near misses reported)
  - Involve employees in establishment of KPIs





- Employee Training and Awareness Programs
- Establishment of Key Performance Indicators (KPIs)
- Scenario Planning for High-Risk Activities
  - Create realistic and plausible scenarios
  - Develop response protocols for each scenario





- Employee Training and Awareness Programs
- Establishment of Key Performance Indicators (KPIs)
- Scenario Planning for High-Risk Activities
- Incident Simulation Exercises
  - Involve cross-functional teams
  - Post-exercise debriefing





- Employee Training and Awareness Programs
- Establishment of Key Performance Indicators (KPIs)
- Scenario Planning for High-Risk Activities
- Incident Simulation Exercises
- Integration of Technology for Incident Tracking
  - Create a centralized incident database
  - Implement alerts, notifications, and escalations





- Employee Training and Awareness Programs
- Establishment of Key Performance Indicators (KPIs)
- Scenario Planning for High-Risk Activities
- Incident Simulation Exercises
- Integration of Technology for Incident Tracking
- Regular Audits and Inspections
  - Risk-based auditing approach
  - Thorough documentation and recordkeeping





- Employee Training and Awareness Programs
- Establishment of Key Performance Indicators (KPIs)
- Scenario Planning for High-Risk Activities
- Incident Simulation Exercises
- Integration of Technology for Incident Tracking
- Regular Audits and Inspections
- Feedback Loops for Continuous Improvement
  - Incident debriefings and reviews
  - Anonymous feedback mechanisms





#### Integrating Risk Assessment Techniques

- Understanding Risk Assessments
  - Systematic process of identifying, evaluating, and prioritizing potential hazards to prevent incidents and improve safety





- Understanding Risk Assessments
- Incorporating Risk into EHS Incident Management
  - View risk assessments as an interconnected component rather than an isolated activity





- Understanding Risk Assessments
- Incorporating Risk into EHS Incident Management
- Proactive Identification of Hazards
  - By identifying risks proactively, organizations can address issues before they escalate into incidents





- Understanding Risk Assessments
- Incorporating Risk into EHS Incident Management
- Proactive Identification of Hazards
- Quantitative and Qualitative Risk Analysis
  - Quantitative: involves numerical assessments & assigning values to risks
  - Qualitative: considers factors such as severity, likelihood, and potential impact





- Understanding Risk Assessments
- Incorporating Risk into EHS Incident Management
- Proactive Identification of Hazards
- Quantitative and Qualitative Risk Analysis
- Prioritizing Risks Based on Severity
  - Assess the consequences of an incident, considering factors like injuries, property damage, environmental impact, etc.





- Understanding Risk Assessments
- Incorporating Risk into EHS Incident Management
- Proactive Identification of Hazards
- Quantitative and Qualitative Risk Analysis
- Prioritizing Risks Based on Severity
- Continuous Review and Update of Risk Assessments
  - Risks and associated factors can change due to various internal and external influences





- Understanding Risk Assessments
- Incorporating Risk into EHS Incident Management
- Proactive Identification of Hazards
- Quantitative and Qualitative Risk Analysis
- Prioritizing Risks Based on Severity
- Continuous Review and Update of Risk Assessments
- Employee Involvement in Risk Identification
  - Recognizing and leveraging frontline worker expertise is essential for a comprehensive and accurate risk assessment





#### Goal:

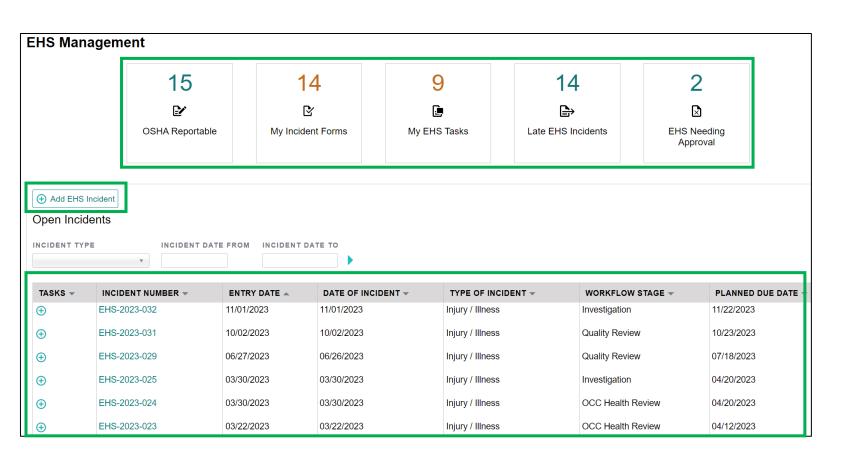
 Adopt a proactive approach to EHS inspections

### **Challenges:**

- Delayed Incident Reporting
- Scattered Documentation
- Ineffective Training
- Unknown Risks



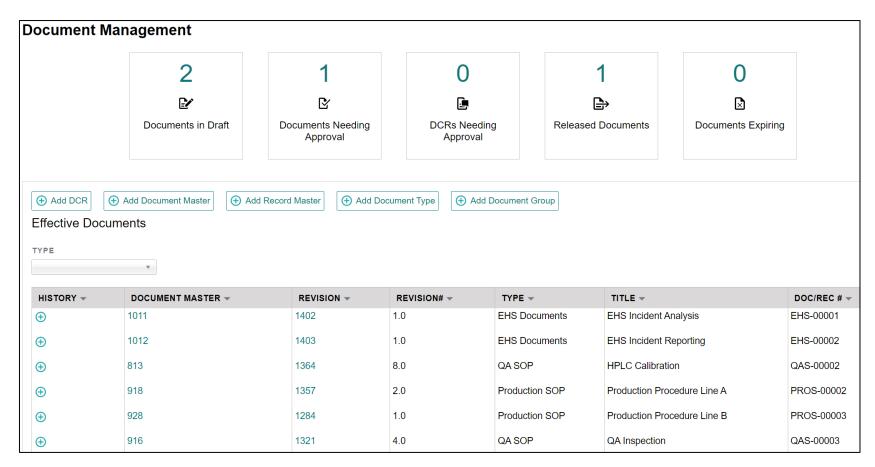




#### **Initiative Taken:**

 Implementation of EHS Incident Management system

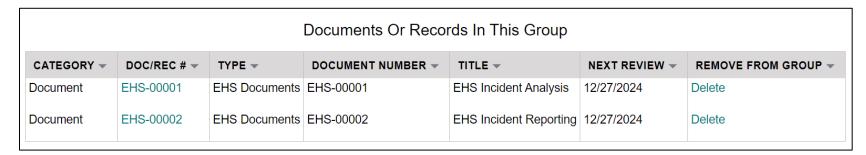


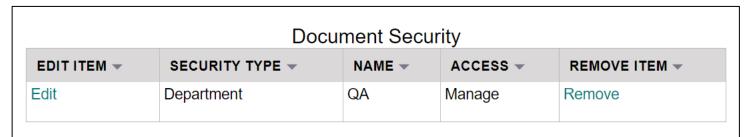


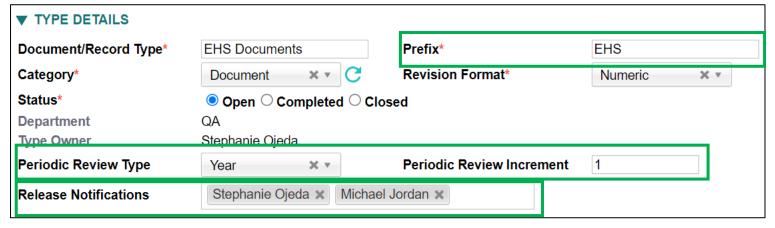
#### **Initiative Taken:**

 Establishment of centralized repository to house standardized processes









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 Establishment of centralized repository to house standardized processes



TITLE -	TYPE ▼	CATEGORY -
EHS Inspection Training	Classroom	General
Root Cause Analysis 101	Classroom	General

All Open Sessions For This Course								
TITLE -	DATE ~	START TIME •	END TIME -	LOCATION -	TRAINER -	CAPACITY -	ATTENDEES -	REMAINING SPOTS •
Fall Session 2023	12/30/2023	7:00 AM	7:30 AM	Conference Room A	Stephanie Ojeda	10	2	8
Winter Session	1/8/2024	7:00 AM	8:00 AM	Zoom Call	Stephanie Ojeda	15	0	15

Exam Template Questions								
QUESTION -	TYPE ▼	ANSWERS -	CORRECT ANSWER -					
When should safety incidents be reported?	Multiple Choice	A) Never B) Within 2 weeks C) Within 48 hours D) Immediately E)	Immediately					
Is safety important?	Yes/No	Yes/No	Yes					
OSHA forms are never needed.	True/False	True/False	F					

#### **Initiative Taken:**

 Training and awareness programs





#### **Initiative Taken:**

 Integration of risk assessment techniques



## Failure Modes & Effects Analysis

1

Identify the **Process/Activity** 

Process:

Handling and storage of chemicals in the facility

2

Identify Potential Failure Modes

Failure Mode 1:

Chemical container rupture during handling

Failure Mode 2: Improper storage leading to leakage 3

Identify Potential
Causes for Each
Failure Mode

Failure Mode 1:

Container damage during transport, lack of proper inspection

Failure Mode 2:

Incorrect storage temp, poor handling during storage 4

Assess the Impact of Each Failure Mode

Failure Mode 1:
High (3): Immediate
risk to personnel and
environment

Failure Mode 2:
Moderate (2):
Potential exposure
to personnel and risk
of environmental

contamination



## Failure Modes & Effects Analysis

5

Assess
Likelihood of
Each Failure
Mode

Failure Mode 1:
Moderate (2):
Occasional lapses in
training and
inspection

Failure Mode 2: Low (1): Regular training and monitoring in place 6

Assess Detection Capability

Failure Mode 1:
High (3): Difficult to
detect in early
stages

Failure Mode 2: Moderate (2): Visible signs and regular checks 7

Calculate RPN
Impact x Likelihood x
Detection

Failure Mode 1:

Impact - 3

Likelihood - 2

Detection - 3

3 x 2 x 3 = 18

Failure Mode 2:
Impact - 2
Likelihood - 1
Detection - 2
2 x 1 x 2 = 4

8

Prioritize
Actions Based
on RPN

Action 1:
Enhance training programs to reduce likelihood of container rupture

Action 2:
Implement additional
containment
measures to reduce
risk of improper
storage



#### **Benefits:**

- Improved incident response time
- Faster document retrieval
- Customized training programs
- Effective use of RCA and Risk Assessment methodologies





- Proactive EHS Management is Crucial
  - Helps prevent incidents
  - Protects employee well-being
  - Ensure compliance with regulations





- Proactive EHS Management is Crucial
- Employee Involvement is Key
  - Identification and reporting of risks
  - Utilization of frontline workers' insights





- Proactive EHS Management is Crucial
- Employee Involvement is Key
- Standardization Enhances Incident Management
  - Ensures consistency & clarity in roles
  - Reduces variability in responses





- Proactive EHS Management is Crucial
- Employee Involvement is Key
- Standardization Enhances Incident Management
- Risk Assessment Techniques Improve Decision-Making
  - Quantitative & qualitative analyses help with understanding of potential hazards
  - Take advantage of tools like FMEA





- Proactive EHS Management is Crucial
- Employee Involvement is Key
- Standardization Enhances Incident Management
- Risk Assessment Techniques Improve Decision-Making
- Root Cause Analysis Enhances Understanding
  - Understand factors contributing to incidents
  - Address underlying issues and prevent future occurrences





- Proactive EHS Management is Crucial
- Employee Involvement is Key
- Standardization Enhances Incident Management
- Risk Assessment Techniques Improve Decision-Making
- Root Cause Analysis Enhances Understanding
- Training and Awareness Foster a Proactive Culture
  - Create a proactive reporting culture
  - Ongoing awareness initiatives helps maintain a focus on safety





- Proactive EHS Management is Crucial
- Employee Involvement is Key
- Standardization Enhances Incident Management
- Risk Assessment Techniques Improve Decision-Making
- Root Cause Analysis Enhances Understanding
- Training and Awareness Foster a Proactive Culture
- Continuous Improvement through Feedback
  - Continuous improvement via feedback loops
  - Helps redefine incident management strategies over time









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